## **Group Cash Flow Statement**

## Fund of cash and cash equivalents

|   |         | 2019     | 2018           |
|---|---------|----------|----------------|
| Cash flow from operating activities                                     | Details | CHF 1000 | CHF 1000       |
| Loss of the year attributable to the shareholders of the parent company |         | -9 697   | -190 443       |
| Result attributable to non-controlling interests                        |         | -244     | 10             |
| Book profit / loss from the sale of fixed assets                        |         | -2 189   | 620            |
| Reduction of non repayable loan not affecting the fund                  | 19      | -2 500   | -2 500         |
| Depreciation and impairment   |         | 24 798   | 186 131        |
| Loss on sale of investments   | 6       | 113      | 17 836         |
| Attributable loss / gain of associated organisations                    |         | 30       | -150           |
| Decrease trade accounts receivable                                      |         | 5 267    | 13 273         |
| Decrease / Increase other receivables                                   |         | 143      | -35            |
| Increase / Decrease inventories and work in progress                    |         | -13 328  | 2 205          |
| Decrease prepayments and accrued income                                 |         | 10 599   | 5 565          |
| Decrease trade accounts payable   |         | -4 140   | -1 797         |
| Decrease / Increase other payables                                      |         | -11 820  | 7 961          |
| Increase / Decrease liabilities from work in progress 1)                |         | 6 315    | <b>–</b> 6 126 |
| Increase / Decrease accrued expenses and deferred income                |         | 6 476    | -33 170        |
| Decrease provisions   |         | -1 175   | -9 324         |
| Decrease employer contribution reserve                                  | 11      | _        | 50             |
| Net cash flow from operating activities                                 |         | 8 648    | -9 894         |

|  |         | 2019     | 2018     |
|--|---------|----------|----------|
| Cash flow from investment activities   | Details | CHF 1000 | CHF 1000 |
| Investments in land, buildings and fixed installations, assets under construction  |         | -2 404   | -3 008   |
| Investments in other tangible fixed assets   |         | -2 141   | -9 759   |
| Investments in intangible fixed assets   |         | -1 317   | -2 432   |
| Divestment of tangible fixed assets  |         | 5 949    | 6 088    |
| Repayment of loans granted to others   |         | 126      | 95       |
| Loans granted to others  |         | -23      | _        |
| Investments in consolidated companies (without acquired cash and cash equivalents) |         | _        | _        |
| Investments in associated companies  |         | _        | -264     |
| Disposal of consolidated companies (less disposed cash and cash equivalents)       |         | 621      | -1 532   |
| Disposal of associated companies   |         | 344      | _        |
| Net cash flow from investment activities   |         | 1 155    | -10 812  |
|  |         |          |          |
| Cash flow from financing operations  | Details | CHF 1000 | CHF 1000 |
| Dividends to shareholders  |         | _        |          |
| Buyout of non-controlling interests  |         | _        | -74      |
| Short-term loans taken up  |         | 375      | 434      |
| Long-term loans taken up   |         | _        | 100 000  |
| Repayment of short-term loans  |         | -267     | -913     |
| Repayment of long-term loans   |         | -621     | -65 334  |
| Net cash flow from financing operations  |         | -513     | 34 113   |
|  |         |          |          |
| Currency translation differences   |         | -500     | 202      |
|  |         |          |          |
| Net cash flow  |         | 8 790    | 13 609   |
|  |         |          |          |
| Cash and cash equivalents at the beginning of the financial year                   | 2       | 129 496  | 115 887  |
| Cash and cash equivalents at the end of the financial year                         | 2       | 138 286  | 129 496  |
|  |         |          |          |

<sup>1)</sup> The liabilities from work in progress are stated separately in 2019. For purposes of comparability, this item, which was included under accrued expenses and deferred income in 2018, has also been reclassified.